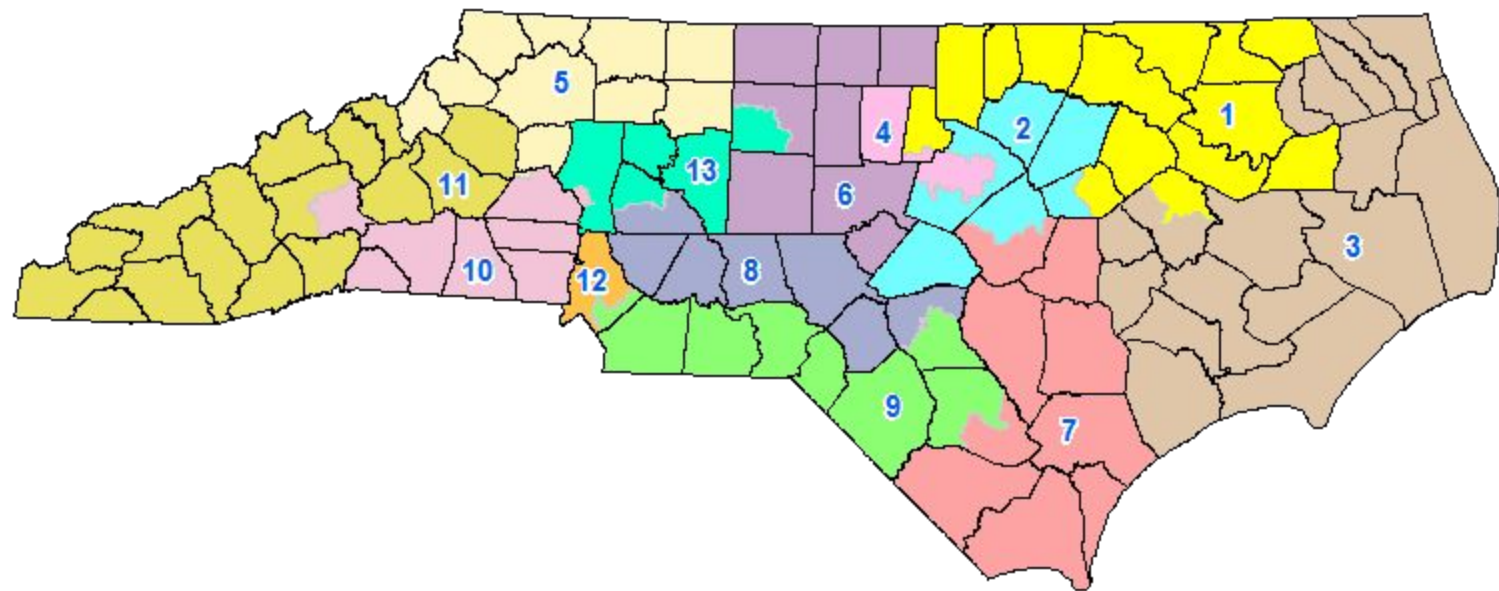


**What the heck is going
on in the NC-09?!**






What's going on in the NC 9th?!

- Mark Harris vs. Dan McCready --- two political novices running in the general
 - Hotly contested race --- President Donald Trump and Karen Pence travelled to the district to support Harris; Representative and Civil Rights leader John Lewis campaigned for McCready

Poll source	Date(s) administered	Sample size	Margin of error	Mark Harris (R)	Dan McCready (D)	Jeff Scott (L)	Undecided
NYT Upshot/Siena College	October 26–30, 2018	505	± 5.0%	45%	44%	3%	7%
NYT Upshot/Siena College	October 1–5, 2018	502	± 4.9%	47%	42%	–	11%
SurveyUSA	October 2–4, 2018	556	± 4.7%	41%	45%	3%	12%
SurveyUSA	July 5–8, 2018	600	± 4.6%	36%	43%	3%	19%
ALG Research (D-McCready)	March 8–13, 2018	500	± 4.4%	43%	44%	–	13%

North Carolina's 9th congressional district, 2018^[21]

Party	Candidate	Votes	%
 Republican	Mark Harris	139,246	49.25
 Democratic	Dan McCready	138,341	48.93
 Libertarian	Jeff Scott	5,130	1.81
Total votes		282,717	100.0

What's going on in the NC 9th?!

- Mark Harris vs. Dan McCready --- two political novices running in the general
 - Hotly contested race --- President Donald Trump and Karen Pence travelled to the district to support Harris; Representative and Civil Rights leader John Lewis campaigned for McCready
- However, after the closest congressional election in the 9th district in nearly six decades, rumblings began about potential shady electoral behavior
 - The investigation centered on Leslie McCrae Dowless, a political operative hired in 2017 by Harris
 - Calling the investigation
 - Tampering with absentee ballots? A racial divide and a partisan problem
 - 61 percent of absentee mail-in ballots — even though only 19 percent of voters who cast these ballots were registered Republicans.

What's going on in the NC 9th?!

- In a unanimous, bipartisan decision the court called for a new election
- Was not the data evidence, but something else that led to the decision
 - John Harris, a lawyer, stated in front of the elections court that he had reservations about Dowless
 - Mark Harris said he did not take his son's advice seriously
 - What Harris didn't mention was a conversation with his other son, Matthew
 - And what Harris didn't know was that John had turned over the emails and the general counsel had found out about the conversation with Matthew and his father

Implications

1. A unanimous decision by the state elections board
2. Voter fraud vs. election fraud
3. Good data is needed to find election fraud, and NC has good data
 - a. Each day during an election's early voting period, which includes both mail-in and in-person absentee voting, the North Carolina Board of Elections releases a public file, documenting which voters requested, returned and ultimately had their ballots accepted. In addition, the state board releases a file after the election, showing whether registered voters actually voted and which method of voting they used.
4. But this 'good data' can be used for nefarious purposes

With 2020 around the corner, North Carolina special election isn't just about 9th District

Tar Heel State is a must-win for Republicans in 2020 presidential and Senate contests



North Carolina's Mark Harris, left, here at a rally in Charlotte last October with Rep. Ted Budd, is almost certain to have company in the GOP primary if he decides to run in the 9th District special election this year. (Sean Rayford/Getty Images file photo)



Mark Harris said he will support Stony Rushing, a Union County commissioner, in the Republican primary for the district. | Travis Long/The News & Observer via AP. Pool

ELECTIONS

Mark Harris says he won't run in North Carolina election do-over

By LAURA BARRÓN-LÓPEZ | 02/26/2019 02:30 PM EST | Updated 02/26/2019 02:39 PM EST

The Bureaucracy



Defining Concepts

- **Government bureaucracy** --- Agencies and offices devoted to carrying out the tasks of government consistent with the law
- **Government agencies** --- An individual unit of the government responsible for carrying out the tasks delegated to it by Congress or the president in accordance with the law

Know the FACTS

Three Types of Government Bureaucracy

Less
Independent



Cabinet Departments

The cabinet departments are government agencies that report directly to the president. The constitution establishes that the cabinet departments advise the president on subjects relating to the duties of their respective offices. The employment of cabinet officials as well as their job responsibilities rely heavily on the discretion of the president.

Examples:

Department of State, Department of the Treasury, Department of Defense, Department of Agriculture, Department of Justice, Department of the Interior

Independent Agencies

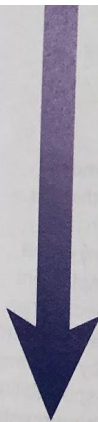
Independent agencies are established by congressional statutes to exist outside the cabinet departments. They are often headed by executive boards or commissions appointed by the president and confirmed by the Senate. The president's authority to remove board members or commissioners is generally subject to greater restriction than members of the cabinet. This restriction, among others, allows independent agencies more autonomy. Independent regulatory agencies have the most autonomy in this category as these are run by commissions or boards, and members can only be removed for cause.

Examples of independent agencies:

National Aeronautics and Space Administration, National Science Foundation, Environmental Protection Agency, National Archives, Central Intelligence Agency

Examples of independent regulatory agencies:

Federal Exchange Commission, Federal Trade Commission, Securities and Exchange Commission, Commodity Futures Trading Commission



Examples of independent regulatory agencies:
Federal Exchange Commission, Federal Trade Commission, Securities and Exchange Commission, Commodity Futures Trading Commission

Government Corporations

Federally owned corporations carry out businesslike tasks with the highest degree of agency independence. Generally, these corporations are motivated to generate revenue while achieving public service goals.

Examples:
U.S. Postal Service, Amtrak, Tennessee Valley Authority, Federal Deposit Insurance Corporation, Corporation for National and Community Service

More
Independent

Trump Takes a Rare Presidential Swipe at the Fed



Jerome H. Powell, the chairman of the Federal Reserve, testifying on Capitol Hill this week. The Fed is on track to raise interest rates twice more this year.

Al Drago for The New York Times

Why do we need the bureaucracy?

- **Solving Collective Dilemmas**

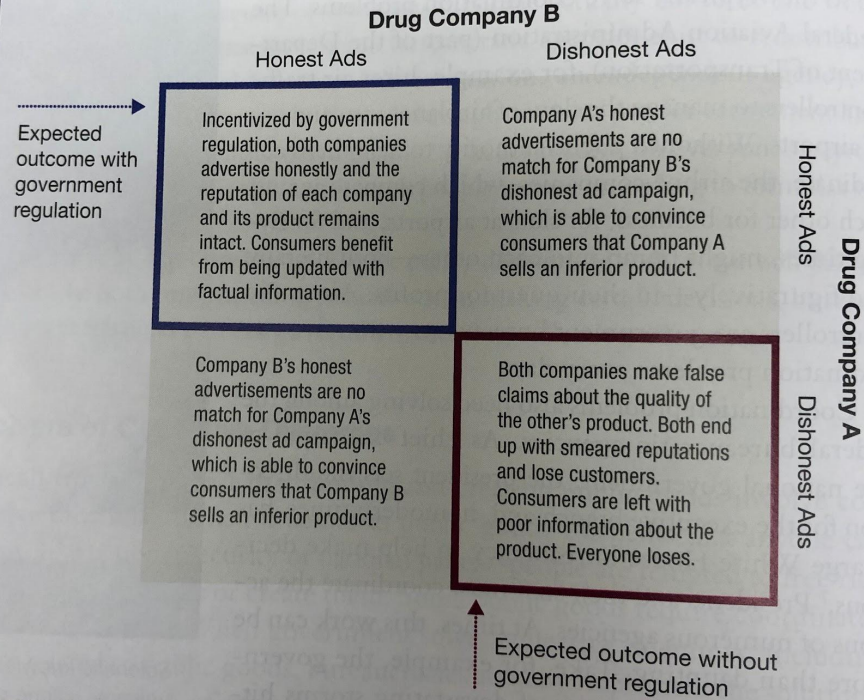
- Conflict between group goals and individual goals / self interest
- Creation of Public Goods --- Examples?
 - National parks (Interior)
 - Security (DoD)
 - Public Health (CDC)

- **Solving Coordination Problems**

- Two or more people are all better off if they coordinate on a common course of action, but there is more than one possible course of action to take
 - Examples?

FIGURE 7.1

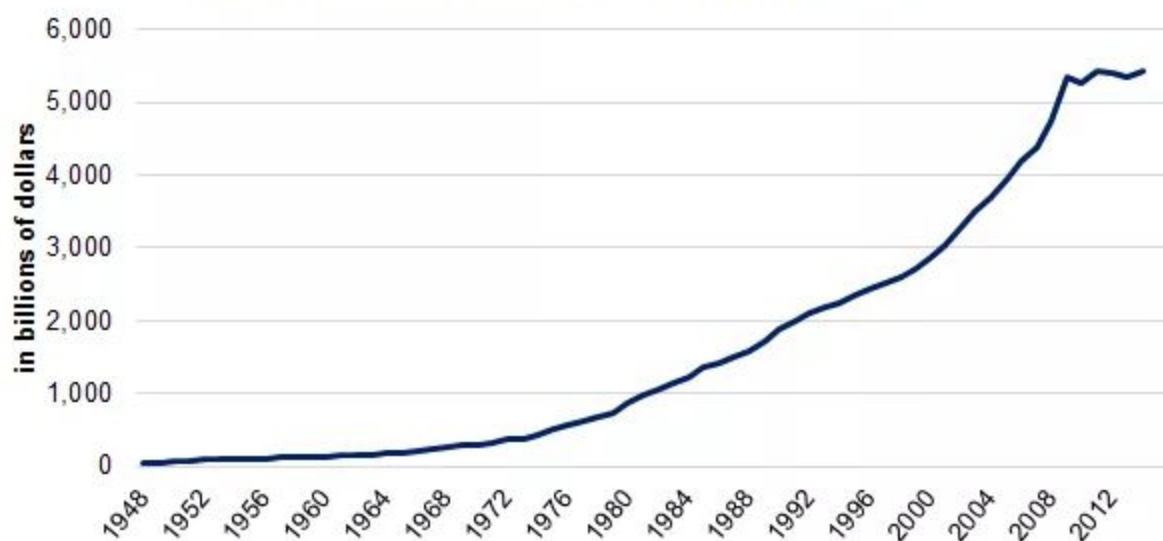
Regulation: Solving a Prisoner's Dilemma in the Private Sector



Principal-Agent Problems

- One actor (the principal) contracts another (the agent) to act on behalf of the principal; the actors may not share the same preferences and the principal may not observe all of the agent's behavior
 - **Bureaucratic Drift** --- Making decisions consistent with *their* own ideological preferences vs. Congress or the president
 - **Coalitional Drift** --- Disparity between the way an agency executes policy and the way new members of Congress / the president want
- **Bureaucratic capture** --- When regulatory agencies are beholden to the organizations or interests they are supposed to regulate

Total government expenditures, 1948-2014



Source: Office of Management and Budget, Fiscal Year 2016: Historical Tables -- Budget of the U.S. Government, Table 14.4, "Total Government Expenditures By Major Category of Expenditure, 1948-2014"

BROOKINGS

Executive branch civilian employment



Source: Office of Personnel Management, Data, Analysis, & Documentation: Federal Employment Reports-- Historical Federal Workforce Tables, "Executive Branch Civilian Employment Since 1940"

BROOKINGS

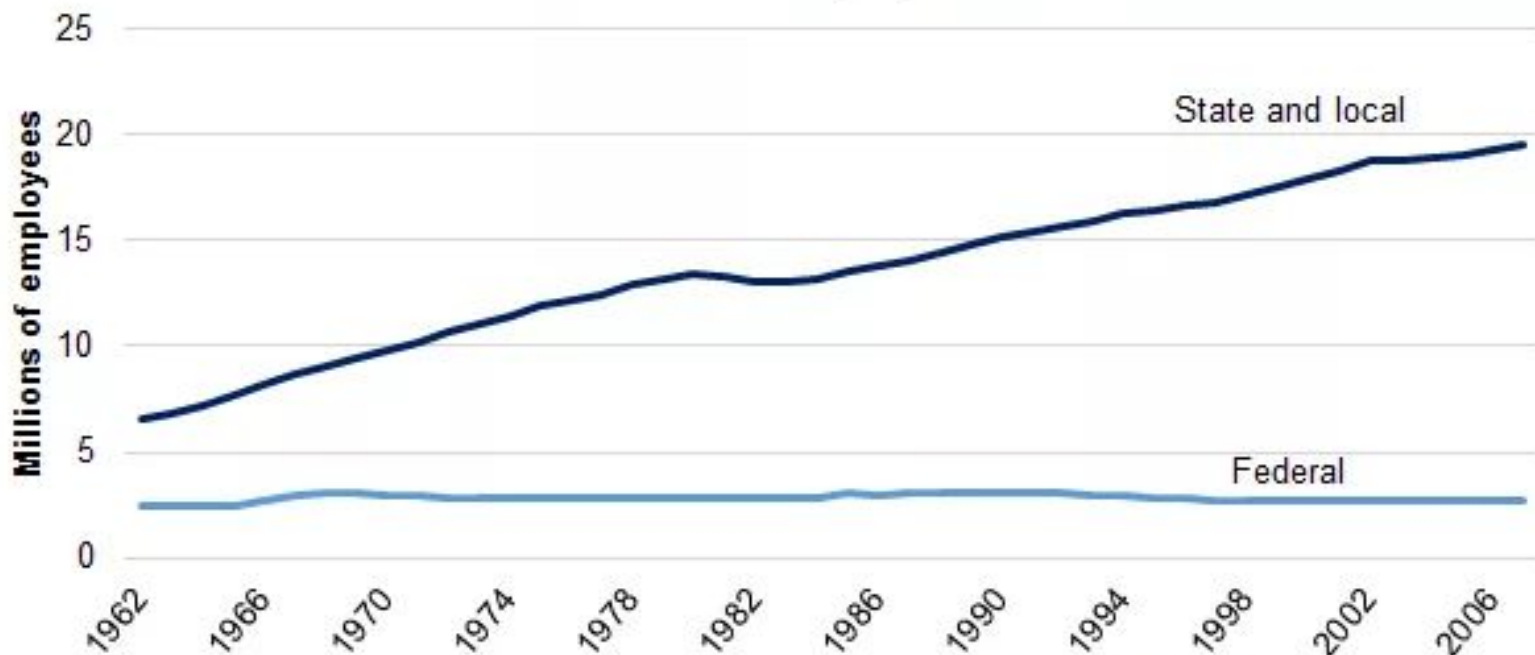
Regulations (number of pages in the Federal Register)



Source: Federal Register, "Federal Register Pages Published, 1936-2014"

BROOKINGS

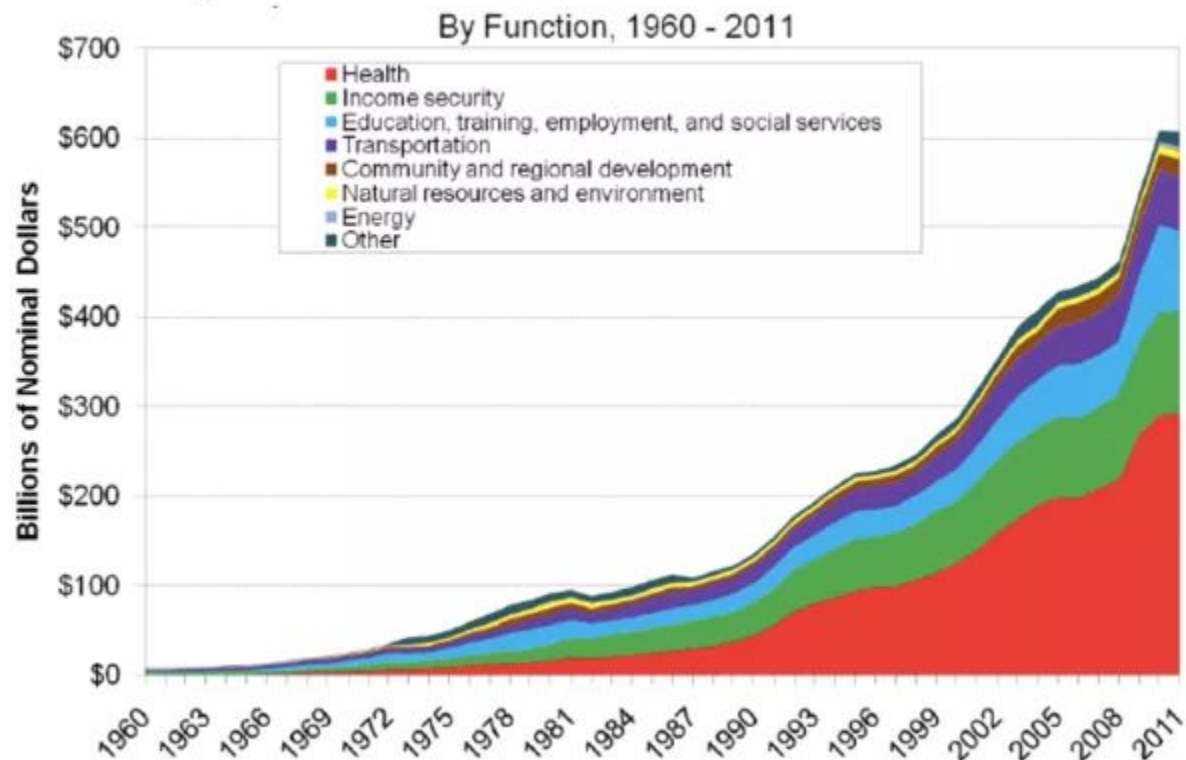
Growth of Government Employment, 1962-2007



Source: *Budget of the United States Government, Fiscal Year 2009: Historical Tables, table 17.5*

BROOKINGS

Post-1960s Explosion of Federal Grants to State and Local Governments



Source: OMB, Historical Tables, Table 12.2 Data estimates after 2011 are projected outlays
Produced by Veronique de Rugy, Mercatus Center at George Mason University



A woman looks at homes damaged by Hurricane Katrina in a marina on Lake Pontchartrain in New Orleans, Louisiana, August 25, 2007. New Orleans continues to recover from the damage incurred when the hurricane struck the city almost two years ago on August 29, 2005.



A combination photo shows debris piled outside of homes damaged by the storm surge of Superstorm Sandy on November 8, 2012 (top) and a recent view of the same street in the Queens borough neighborhood of Belle Harbor, New York on October 23, 2013 (bottom). The historic superstorm made landfall on October 29, 2012.

When Congress sues the president, it's likely to fail

By **Michael Lynch** and **Rachel Surminsky**

November 20, 2014



(Photo by Chip Somodevilla/Getty Images)

On Tuesday, [Politico](#) reported that the House hired Jonathan Turley, a George Washington University law professor, to assist in their attempt to sue President Obama. Turley is now the third lawyer hired by Speaker John Boehner (R-Ohio) since the House passed a resolution ([H. Res. 676](#)) authorizing the lawsuit against

One family.
Different
Unlimited plans.
Now go
mix and match.
Learn more >

starting at
\$40/line
Per month w/ 4 lines on Go Unlimited. Plus taxes and fees.
When you enroll in Auto Pay.

verizon/

Offer details